GEORGE C. Marshall

EDUCATION OF A GENERAL

1880-1939



BY FORREST C. POGUE

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Keith D. McFarland, David L. Roll

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George C. Marshall: Education of a General, 1880-1939 Forrest C. Poque, 2020-05-10 Born in Uniontown Pennsylvania George Catlett Marshall 1880 1959 attended the Virginia Military Institute and was named VMI s First Captain in his senior year because of his character and sense of duty more than scholastic achievement In 1902 while a second lieutenant Marshall married Elizabeth Carter Coles During World War I Marshall demonstrated his superior skill for organization and leadership on the staff of General John J Pershing commander of the American Expeditionary Force in France Between World Wars I and II Marshall served as Pershing's aide in Washington DC with troops in China as an instructor at Fort Benning Georgia and at other posts throughout the United States Marshall married Katherine Boyce Tupper Brown in 1930 after the death of his first wife in 1927 He commanded the Vancouver Barracks in Vancouver Washington between 1936 and 1938 and was appointed Army Chief of Staff by President Franklin D Roosevelt on September 1 1939 Pogue and Harrison show admirably how Marshall's early life prepared him for his later responsibilities his beginning as a second lieutenant in the Philippines his service on Pershing's staff in the First World War three years in China in the Twenties his exceptionally influential term at the Infantry Training School at Fort Benning a period organizing CCC camps a time in exile when MacArthur sent him to the Illinois National Guard thereby as Marshall thought ending his career until Pershing s insistent pressure brought him back to Washington and Harry Hopkins impressed by his cool efficiency urged him on Roosevelt Education of a General is carefully researched well composed and judiciously written The portrait of Marshall is sympathetic but by no means worshipful Arthur Schlesinger Jr New York Review of Books A highly readable and thoroughly satisfactory biography that provides as full and definitive an account of the general s career to 1939 as is likely to appear for a long time The portrait that emerges from these pages is clearly that of an outstanding officer in both staff and command with wide experience in a variety of posts and a record for performing the tasks assigned to him superlatively well an outstanding work of scholarship and a definitive record of George Marshall s early years Louis Morton The Journal of Modern History This book will be interesting to the professional historian for its insights into the early career of a great soldier for much new material on the development of the military profession in the first half of the twentieth century and also for its methodology No effort was spared to make the work truly definitive a well written volume that is and will likely remain the best thing on Marshall's formative year Harry L Coles The Journal of American History Simplicity of tactics training for the unexpected regarding as more important knowing when to make a decision than what the decision should be these and the ability to command by obtaining assent rather than by exacting formal obedience were qualities characteristic of Marshall s own disposition And they were tied up with the conviction that American Army officers must know how to command a citizen army the present volume can help to explain why Marshall was a great war leader Kent Roberts Greenfield Political Science Quarterly The volume traces in a superb and detailed manner the progress of the General from childhood to the time he

assumed the duties as Chief of Staff U S Army in 1939 This book is a most scholarly account of the trials and tribulations of an exceptional Army officer during the period prior to 1939 and clearly demonstrates how the right man got to the right place at the right time Naval War College Review A provocative history of the Army during the years of Marshall's rise Because this is a book rich in research and information it raises questions as well as answers them It promises to be one of the few indispensable works on the modern American Army Russell F Weigley The Annals of the American Academy of Political and Social Science Poque presents logically the development of a junior officer The annotations are bountiful and explicit the bibliography of great value to historians the persuasive rebuttal of widely circulated views of a decade ago most welcome This well organized and solidly written volume is good in itself and a welcome herald of the post 1939 volumes dealing with periods of great personal national and international controversy Mark S Watson The American Historical Review A work very much worth attention Mr Pogue s book is a fascinating story it gives a detailed account of the way in which this rather cold and self contained person became a gifted leader and master of men Bruce Catton American Heritage This is a vastly thorough piece of research a careful picture of the life and problems of an able American regular officer in the first third of the twentieth century C P Stacey International Journal A book which resembles its subject in simplicity directness and thoroughness This is an excellent example of military historical writing and an important contribution to the history of Professional Journal of the United States Army ,1986 our times H A De Weerd The Virginia Quarterly Review

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why that is In chronicling the widening gulf between performance and accountability among the top brass of the U S military Ricks tells the stories of great leaders and suspect ones generals who rose to the occasion and generals who failed themselves and their soldiers In Ricks s hands this story resounds with larger meaning about the transmission of values about strategic thinking and about the difference between an organization that learns and one that fails and the Arming of America Keith D. McFarland, David L. Roll, 2005-10-04 Without question this is an important new addition to World War II and Cold War historiography Highly recommended Douglas Brinkley author of Dean Acheson The Cold War Years and The Unfinished Presidency Jimmy Carter's Journey beyond the White House A remarkably objective yet sympathetic study of Louis Johnson's life and career Now only half remembered Johnson was a major national figure Colorful aggressive independent minded egotistical his strong views and conflicts with Dean Acheson proved to be his undoing All in all a fascinating tale James R Schlesinger former Secretary of Defense McFarland and Roll have performed a real service in rescuing from obscurity this Democratic mover and shaker Their account of the rise and fall of Louis Johnson provides us with the fullest depiction yet of an important Washington figure employed for better or worse as a blunt instrument of policy change by both Franklin Roosevelt and Harry Truman Alonzo L Hamby author of Man of the People A Life of Harry S Truman and For the Survival of Democracy Franklin Roosevelt and the World Crisis of the 1930s Johnson's career is a cautionary tale of how even the most ruthlessly effective men can become pawns in the Washington power game McFarland and Roll bring Johnson to life in this thorough and well told history Evan Thomas Newsweek author of Robert Kennedy His Life and The Very Best Men The Early Years of the CIA Louis Johnson was FDR's Assistant Secretary of War and the architect of the industrial mobilization plans that put the nation on a war footing prior to its entry into World War II Later as Truman s Secretary of Defense Johnson was given the difficult job of unifying the armed forces and carrying out Truman s orders to dramatically reduce defense expenditures In both administrations he was asked to confront and carry out extremely unpopular initiatives massive undertakings that each president believed were vital to the nation's security and economic welfare Johnson's conflicts with Henry Morganthau Secretary of War Harry H Woodring Winston Churchill Harry Hopkins Dean Acheson Averell Harriman and Paul Nitze find contemporary parallels in the recent disagreements between the national defense establishment and the State Department A Companion to the Meuse-Argonne Campaign Edward G. Lengel, 2014-05-05 A Companion to the Meuse Argonne Campaign explores the single largest and bloodiest battle in American military history including its many controversies in historiographical essays that reflect the current state of the field Presents original essays on the French and German participation in and perspectives on this important event Makes use of original archival research from the United States France and Germany Contributors include WWI scholars from France Germany the United States and the United Kingdom Essays examine the military social and political consequences of the Meuse Argonne and points the way for future scholarship in this area Parameters .1982 **Truman** David

McCullough, 2003-08-20 The Pulitzer Prize winning biography of Harry S Truman whose presidency included momentous events from the atomic bombing of Japan to the outbreak of the Cold War and the Korean War told by America's beloved and distinguished historian The life of Harry S Truman is one of the greatest of American stories filled with vivid characters Roosevelt Churchill Stalin Eleanor Roosevelt Bess Wallace Truman George Marshall Joe McCarthy and Dean Acheson and dramatic events In this riveting biography acclaimed historian David McCullough not only captures the man a more complex informed and determined man than ever before imagined but also the turbulent times in which he rose boldly to meet unprecedented challenges The last president to serve as a living link between the nineteenth and the twentieth centuries Truman's story spans the raw world of the Missouri frontier World War I the powerful Pendergast machine of Kansas City the legendary Whistle Stop Campaign of 1948 and the decisions to drop the atomic bomb confront Stalin at Potsdam send troops to Korea and fire General MacArthur Drawing on newly discovered archival material and extensive interviews with Truman s own family friends and Washington colleagues McCullough tells the deeply moving story of the seemingly ordinary man from Missouri who was perhaps the most courageous president in our history **Chiefs of the Army Reserve** David E. Generalship, Historical Perspectives, 2008 After World War I J F C Fuller stated that the three pillars of Hilkert,2004 generalship meaning good generalship of course are courage creative intelligence and physical fitness and the attributes of youth rather than middle age The study of character traits and leadership principles dominated our thought and leadership teaching methodology during and after World War II with role playing and case studies used extensively Current leadership doctrine for the entire Army is prescribed in Field Manual 6 22 Army Leadership a publication that relies heavily on historical examples for its message Since the foundations of Army leadership are firmly grounded in history senior leaders must have a core of historical knowledge to give them the perspective necessary to solve the leadership and command challenges of today

Tubby Stephen A. Bourque,2024-11-15 Entering West Point from central Oklahoma Raymond O Barton's prowess on the football field and wrestling team earned him the nickname Tubby an appellation used by his friends and fellow officers for the rest of his life Based on personal letters and documents this biography explores Barton's military career from his days as a cadet through thirty seven years of military service culminating with his command in World War II of the 4th Infantry Division during the US Army's campaign in France From the inside readers have a picture of officership during the intense days of training and expansion on the eve of World War II Finally thanks to the discovery of his war diary we have a close up view of his senior leadership as he trained in England for the landing on Utah Beach on June 6 1944 Through 204 days of continuous combat Barton led the 4th Infantry Division as it fought through German defenses on its way into Cherbourg His division led the VII Corps breakthrough on Operation COBRA and then held the north shoulder during the German counterattack at Mortain Now assigned to the V Corps the 4th Infantry Division liberated Paris alongside the French 2nd Armored Division On September 12 he became the first American general to cross the border into Nazi Germany In

November he moved his command to the H rtgen Forest and for two weeks fought through some of the most inhospitable terrain in Europe In December Barton's exhausted soldiers moved to Luxembourg to a more restful portion of the front lines only to face the southern flank of the German Ardennes Offensive By the time the Ivy Division stopped the enemy outside of Luxembourg Barton was exhausted and physically unable to continue in command He returned home to live the rest of his life as a distinguished citizen of Augusta Georgia Soldiers and Civilians Peter Feaver, Richard H. Kohn, 2001 Essays on the emerging military civilian divide in the United States The Register of the Kentucky Historical Society Kentucky Historical Society,2001 **Books in Print Supplement**, 1985 Roosevelt's Second Act Richard Moe, 2013-08-12 Filling a gap in presidential history Roosevelt's Second Act uncovers in complex detail what lay behind Roosevelt's decision to stand for an unprecedented third term and examines the multiplicity of conflicting forces at work on him Compressing the narrative into a short time span mainly the years 1939 40 this work focuses heavily on the interplay of dramatic events and fascinating characters with FDR always at center stage George C. Marshall Forrest C. Pogue, 1963

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